# \* ignitis

## Investor presentation: 3M 2025 results & Strategic Plan 2025–2028 14 May 2025

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## Agenda

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Darius Maikštėnas, CEO Jonas Rimavičius, CFO

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## 3M 2025 results



### **Highlights**

Strong performance and strategic plan execution marked by the launch of Kelme wind farm I. Full-year 2025 Adjusted EBITDA and Investments guidance reiterated



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### **Green Capacities: Portfolio update**

8.4 GW, out of which 3.1 GW - Secured Capacity, and 1.4 GW - Installed Capacity





### Green Capacities: project delivery update

Kelmė WF I completion and COD, 2 acquisitions, and continued progress on solar and hydro construction





### Networks, Reserve Capacities, Customers & Solutions: update

Continued delivery of strategic initiatives

#### Networks

#### Installed smart meters:

 >1.1 million
NEW (out of >1.2 million smart meters to be installed in total by 2026). **3.5 EURb (+40%)** Investments set in the 10-year (2024–2033) Investment Plan: aligned with the regulator (NERC) on 23 January 2025.

#### **Reserve Capacities**

Win in Polish capacity auction:

NEW secured 381 MW (Q1) and 484 MW (Q4) for 2026, worth ~8.2 EURm and ~11.5 EURm; second successful participation.

Baltic synchronisation: on 9 February 2025, Baltic grids synced with Continental Europe. ty Regulation of new services: NEW the regulator (NERC) ARP adopted a mechanism for distributing additional profit earned from new methods and the service of the s

mFRR and isolated system services, reducing regulated electricity tariff for Lithuanian consumers.  Increase in EV charging points:
NEW 1,286 installed (+195 since 31 December 2024).

**Customers & Solutions** 

Completion of LNG designated supply services:

ended on 1 January 2025 after 10 years; 40 TWh of gas delivered. Lithuania's LNG market is now fully commercial.

#### EV charging

infrastructure funding: Ignitis ON awarded CEF funding; actual amount depends on project scope and eligibility.



### Update on sustainability priorities

Continued focus on GHG emissions management and commitment to health and safety





### **Financial performance overview**

### Adjusted EBITDA, 13.7%

driven by stronger results in Green Capacities and Networks

### Adjusted Net Profit, **↓**4.3%

driven by higher depreciation and amortisation expenses

### Investments, **\$30.1%**

around half of them (48.7%) went to Green Capacities, mainly to new solar and onshore wind farms. YoY Investments decrease driven by projects reaching COD or nearing completion

### Adjusted ROCE LTM, **↓**2.2 pp

due to the lower result of the Customers & Solutions segment, as well as lag between the deployment of capital in Investments and the subsequent realisation of returns

#### **Strong leverage metrics** including the decrease in Net Debt

### Dividends in line with the policy

Financial KPIs <sup>1</sup> , EURm	3M 2025	3M 2024	Δ
Adjusted EBITDA	188.5	181.7	3.7%
Adjusted Net Profit	107.8	112.6	(4.3%)
Adjusted ROCE LTM	8.9%	11.1%	(2.2 pp)
Investments	146.5	209.5	(30.1%)
FCF	16.7	5.0	11.7

	31 Mar 2025	31 Dec 2024	Δ
Net Working Capital	97.5	102.6	(5.0%)
Net Debt	1,593.3	1,612.3	(1.2%)
Net Debt/Adjusted EBITDA LTM	2.98 x	3.05 x	(2.3%)
FFO LTM/Net Debt	28.8%	29.7%	(0.9 pp)

1. All KPIs are Alternative Performance Measures (APMs)

### **Adjusted EBITDA**

Growth driven by Green Capacities and Networks



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## Adjusted EBITDA development APM EURm



- Price effect: higher captured electricity prices, mainly due to the flexibility of the assets.
- Commissioning: new assets launched (Silesia II WF, Kelmė I WF and Kelmė II WF).
- Heat and electricity volume effect: lower generation from wind and hydro assets offset by higher generation from cogeneration facilities.



**Secured Capacity** 

3.1

+0.0 GW

3.1

GW

Onshore wind

#### Market electricity price EUR/MWh



#### Green Electricity Generated (net), Green Share of Generation TWh, %



Hedge price, hedged volume EUR/MWh, %<sup>2</sup>



1. Previously reported values for 3M 2024 of the 'Onshore wind farms availability factor' at 95.4% and 'Onshore wind farms load factor' at 40.8% have been revised.

	Networks
	Better results driven by higher RAB, WACC

## Adjusted EBITDA development APM EURm



- **RAB:** +13.3% from 1,584 EURm in 2024 to 1,795 EURm in 2025.
- WACC: +0.71 pp in weighted average (electricity and natural gas) WACC from 5.08% in 2024 to 5.79% in 2025.



SAIFI, SAIDI (electricity)

15

0.19

3M 2025

1,795

2025

Times, minutes

14 0.21

3M 2024

SAIFI

- SAIDI

1,584

1,332

2024

Electricity Natural gas

RAB<sup>1</sup>

EURm

1,429

2023

Technological losses %





WACC<sup>1</sup> %



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Reserve Capacities Decrease due to lower captured gross profit margin

## Adjusted EBITDA development APM EURm



 Market premium: decrease driven by lower captured gross profit margin in relation to lower captured electricity prices and higher natural gas prices.



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### **Customers & Solutions** Adjusted EBITDA decrease driven by natural gas result

### Adjusted EBITDA development APM EURm



- Natural gas: decrease mainly because more favourable margins were secured in 2024.
- Electricity: lower result driven by prosumers under the current net-metering scheme.





TWh





31 Dec 2024 31 Mar 2025

### Investments

YoY decrease driven by several projects reaching COD or nearing completion



### **Free cash flow**

Adjusted EBITDA outweighed the Investments made



### Key drivers

Adjusted EBITDA (+188.5 EURm). Investments (-146.5 EURm).

### **Leverage metrics**

Strong leverage metrics including FFO LTM outweighing the decrease in Net Debt

### Net Debt development APM EURm



### Net Debt/Adjusted EBITDA LTM APM FFO LTM/Net Debt APM times, %



## Outlook 2025

### Guidance 2025

Adjusted EBITDA of 500–540 EURm, Investments of 700–900 EURm guidance reiterated. No changes in main drivers



Main drivers:

- Green Capacities: new projects of +700 MW capacity reaching COD in 2025;
- Networks: higher RAB and WACC;
- Reserve Capacities: higher electricity generation volumes from new services provided;
- Customers & Solutions: further negative result in B2C electricity supply, including adverse prosumer effects under the current net-metering scheme.

### Investments APM EURm



#### Main drivers:

- Green Capacities: Kelmé WF I and II, Stelpe SF, Varme SF, Tume SF, and Kruonis PSHP expansion project;
- **Networks:** expansion and maintenance of electricity distribution network.



Note: Adjusted EBITDA indication for the Group is the prevailing guidance, whereas directional effect per business segment serves as a mean to support it. Higher/stable/lower indicates the direction of expected business segment's change in 2025 relative to the actual results for 2024.

### Highlights: 3M 2025 results

Strong performance and strategic plan execution marked by the launch of Kelme wind farm I. Full-year 2025 Adjusted EBITDA and Investments guidance reiterated



## Strategic Plan 2025–2028

Investor presentation / Strategic Plan 2025–2028

## 1. Business model, strategy & context/

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Renewables-focused integrated utility

### Ignitis Group Renewables-focused integrated utility

- Our purpose is to create a 100% green and secure energy ecosystem for current and future generations
- 4-5 GW of installed Green Capacities by 2030
- Net zero emissions by 2040–2050
- Focus on green generation and green flexibility technologies: onshore and offshore wind, batteries, pumped-storage hydro and power-to-X
- Integrated business model: benefiting from the largest customer portfolio, energy storage facility, and network in the Baltics
- Active in the Baltic states, Poland and Finland



### **Integrated business model**

We are utilising our integrated business model to maximise potential



Based on Installed Capacity.
Based on the network size and the number of customers.
Based on the number of customers.

### Context

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European green energy demand is set to grow but to come later than expected. Significant opportunities in the Baltics to contribute to Europe's decarbonization

### **European energy transition trends**

#### The need to accelerate the green transition



#### Potentially being late in reaching the decarbonization targets

#### European energy transition and demand growth is likely to come later than expected:

- Green transition and demand growth is likely to come later than expected. European hydrogen projects are experiencing delays or cancellations and are likely to come later than expected
- ~99% of hydrogen production is from fossil fuels: hydrogen remains an essential component in the EU's strategy to decarbonise hard-to-electrify sectors
- Power and heat production, manufacturing, transport and buildings remain among the largest contributors to GHG emissions in the EU
- Growing demand for investment in power grids (TSO & DSO) as grids are seen as one of the key elements to enable the EU's energy transition

### Potential in the markets we are active in

The Baltics are uniquely positioned to contribute to regional transformation



#### Significant opportunities for green energy expansion in the Baltics and Poland

#### Potential to become substantial suppliers of both green electricity and hydrogen to Central Europe and, in particular, Germany:

- Lithuania to become self-sufficient by 2030 and ready to pursue opportunities for green electricity exports
- Green energy surplus in the Baltic states is projected in ~2030–2035
- The Baltics' green generation potential is ~7x larger than local consumption
- The Baltics to become one of the most interconnected regions in the EU: potential to exploit interconnection capacity for renewable electricity exports and trading



2. Source: DNV Energy Transition Outlook 2024 (link)

3. Source: Electricity map, 2025 (link). EU average carbon intensity calculated as arithmetic average of all EU countries, carbon intensity in 2024. 4. Source: Company analysis, Litgrid, ENTSO-E. Installed Capacities include: wind, solar, biomass, hydro and battery assets.

Investor presentation / Strategic Plan 2025–2028

## 2. Business segments

Green Capacities | Networks | Customers & Solutions | Reserve Capacities

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### Green Capacities

#### Strategic priorities:

Delivering 4–5 GW of installed green generation and green flexibility capacity by 2030 with a focus on:

- onshore and offshore wind
- batteries, pumped-storage hydro and power-to-X

### Focus markets:

The Baltic states and Poland

We are also exploring new opportunities in other EU markets undergoing energy transition



### **Green Capacities targets** 2028: 2.6–3.0 GW

2028: 2.6–3.0 G 2030: 4–5 GW





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### **Progress towards Green Capacities targets**

2.4 GW out of the 2.6–3.0 GW 2028 target is covered with Operational/Under Construction projects



1. As of 31 March 2025.

2. After the reporting period, Kelmé WF I (114.1 MW) in Lithuania has reached COD in April. The installed capacity for Kelmé WF I was adjusted in accordance with the current regulations, resulting in an increase from 105.4 MW, as previously reported, to 114.1 MW.

3. The capacity for Kelme WF II (199.6 MW) was adjusted in accordance with the current regulations, resulting in an increase from 194.6 MW, as previously reported, to 199.6 MW.

### Remaining targets are well covered with the current Pipeline

- The remaining 0.2–0.6 GW to the 2028 target are covered ~2.5x with ~1.0 GW Pipeline
- The remaining 1.4-2.0 GW to the 2030 target are covered ~1.6x with ~2.8 GW Pipeline



# We focus on technologies that can deliver a 100% green and secure energy ecosystem

### **Green generation technologies**

### **Focus technologies**

#### **Onshore wind**

The conditions in the Baltics and Poland are favourable for onshore wind development as there are no natural barriers (such as mountains) that can block wind, and it has low population density.

### Offshore wind

The conditions in the Baltics are favourable for offshore wind development due to shallow waters, strong wind resources, and abundant available sea space.

### **Complementary technologies**



### <sub>⊃</sub> Solar

Used in cases where it adds value (e.g. higher utilisation of existing grid connections, synergies from common infrastructure, securing grid connections).

### Hydro, biomass and waste-to-energy

Baseload generation profile with additional flexibility

### Green flexibility technologies

### **Focus technologies**





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#### Pumped-storage hydro

Very large balancing capacities that enable renewable energy growth in the region.

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#### **Power-to-X technologies**

Potential solutions for attaining global climate goals and decarbonising the industry, transportation and power generation sectors.



short-term

medium-term

storage

storage

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# Offshore wind



#### The status<sup>1</sup> of our offshore wind development projects:

		Seabed secured	EIA	Grid secured	FiD
•	Curonian Nord <b>0.7 GW</b>	$\checkmark$	C In progress	$\checkmark$	-
	Estonian offshore WF 1–1.5 GW (two sites)	$\checkmark$	C) In progress	-	-

#### ∧ Offshore wind potential in the Baltics



As of 31 March 2025.
Ministry of Economic Affairs and Communication of the Republic of Estonia.
Study on Baltic offshore wind energy cooperation under BEMIP.
Legislation is not approved yet, and the auctions dates have not been officially announced.

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# Green generation



#### Our progress:



#### ✓ Onshore wind development forecast in the Baltics and Poland Total onshore wind Installed Capacity ~19 GW in 2030<sup>2</sup>





The Baltics



1. As of 31 March 2025.

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2. Source: ENTSO-E, internal Ignitis Group analysis

3. After the reporting period, Kelmė WF I (114.1 MW) in Lithuania has reached COD in April. The installed capacity for Kelmė WF I was adjusted in accordance with the current regulations, resulting in an increase from 105.4 MW, as previously reported, to 114.1 MW.

4. The capacity for Kelme WF II (199.6 MW) was adjusted in accordance with the current regulations, resulting in an increase from 194.6 MW, as previously reported, to 199.6 MW.

# **Complementary technologies – Solar**



As of 31 March 2025.
Source: ENTSO-E, internal Ignitis Group analysis.

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### Complementary technologies – Hydro, Biomass and WtE 💹 🏪

Green generation with the flexibility component




Kruonis PSHP is one of the largest energy storage facilities in Europe:

### Current capacity 900 MW

Four operating units (4x225 MW) can perform up to 300 cycles<sup>1</sup> per year.

The upper reservoir can hold around 48.7 million cubic meters of working water.



### Expansion in 2026 +110 MW

The new 5<sup>th</sup> unit (1x110 MW) will provide extra flexibility.

It will also allow us to provide more balancing and ancillary services.



### Capabilities post-2026 1,010 MW

All 5 turbines will be able to run at full load for ~10 hours.

# 10 hours x 1 GW = 10 GWh of storage capacity.

Flexibility in generation mode: 0 – 1,010 MW (pre-expansion: 160–900 MW)

Flexibility in pump mode: 68 – 1,010 MW (pre-expansion: 220–900 MW)

5<sup>th</sup> unit cycle efficiency of 76% (pre-expansion: ~71%)

5<sup>th</sup> unit max capacity is reachable in 80 seconds (pre-expansion: 180 seconds) =

# Batteries

### Our target

### **Batteries**

Utility-scale batteries by 2027 Batteries enable the integration of renewables by facilitating demand management, helping improve the grid reliability and limiting output curtailment.

### **Balancing and grid services**

Batteries have roles in a variety of markets – balancing, day-ahead and intra-day. Rapid development of renewables in the region is increasing the demand for balancing and grid services.

### **Our BESS development in the Baltics and Poland**



# **Power-to-X**

### Our target

Green hydrogen production and e-fuel conversion pilot project

### Green hydrogen & e-fuels

Ignitis Group's strategy is to pursue the development of a pilot project, leading to the full commercialisation of Power-to-X technologies in the longer term.

### 2<sup>nd</sup> and later stages – utility scale

Successful pilot project will pave the way to developing strategic partnerships and gaining resources for utility-scale green hydrogen and e-fuel production capabilities.



# **Power offtake capabilities**

We utilise our supply portfolio to structure offtake agreements to enable the Green Capacities build-out that creates a competitive advantage







1. Excluding opportunistic Green Capacities' assets - Kruonis PSHP, which accounted for ~23% of the total electricity generated in the Green Capacities segment in 2024).

2. Assuming the whole surplus of electricity supply (5.3 TWh) can be utilised for new wind and solar generation offtake with a load factor of ~26% (59/41 split between wind and solar with load factors of ~35% and ~12% respectively).

# **Networks**

### Strategic priorities:

- 1. Resilient and efficient electricity distribution
- 2. Electricity network expansion and facilitation of the energy market
- 3. End-to-end customer experience

### Focus market:

Lithuania





### **Networks**

The largest network in the Baltics, a natural monopoly for distribution services >99.5%<sup>1</sup> of the Lithuanian market



**1.9 million** customers in 2024

**10.1 TWh** electricity distributed in 2024

**6.9 TWh** natural gas distributed in 2024 **131.1k km** of electricity network lines – covers entire Lithuania

1.1 million

smart meters installed

in the electricity network by 31 of March, 2025

**9.7k km** of gas network lines – covers entire Lithuania



# Networks regulatory framework

Traditional RAB x WACC regulatory framework, with additional support for executing significant investment programme







# Strategic focus on electricity network and customers

### **Resilient and efficient** electricity distribution



Maintenance - ensuring uninterrupted power supply

Share of total Networks investments over 2025–2028

Network resilience	Network efficiency		
≤0.95	~77%		
electricity SAIFI 2025–2028 avg. (per annum) <sup>1</sup>	Share of users connected to automated control lines in 2028		
2024: 1.03	2024: 67%		

#### Ensuring efficient and resilient distribution by:

- Efficient vegetation management
- Cabling
- Network automation
- Predictive maintenance
- Smart meter data integration in grid management
- Physical security of critical infrastructure
- Network cybersecurity

**Electricity network expansion and** facilitation of the energy market



**Expansion** to enable green electrification

**Network capacity** 

expansion

Strategically working with

business customers to

direct new capacity where

the grid is ready

Share of total Networks investments over 2025–2028

#### **Network capacity** utilisation

Maximising grid utilisation by offering new connection alternatives where the grid is ready

### Facilitating needs of the energy market:

- Transport electrification (EV charging)
- Energy efficiency (smart meters)
- Industrial electrification (transition from gas to electricity)
- Heating electrification (heat pumps)

### **End-to-end customer** experience



Solutions and service channels to enhance endto-end experience across the market

### End-customer experience

Improving experience across all service channels and processes

### **Energy market** participants

Providing standardised solutions to enable inclusive participation in the energy market and accelerate electrification

- Improving customer experience by:
- Reducing customer lead times
- Increasing delivery on time
- Increasing the first call resolution



1. Assessed according to the principles used during the determination of the level and the NERC methodology in force according to which the following cases are excluded from SAIFI: (1) outages caused by natural phenomena corresponding to the values of indicators of natural, catastrophic meteorological and hydrological phenomena - wind speed >28 m/s and by eliminating interruptions all country wise; (2) outages caused by faults in the transmission system operator's network.



# Customers & Solutions

### Strategic priorities:

- 1. Utilising and further expanding our customer portfolio to enable the Green Capacities build-out
- 2. Building a leading EV charging network in the Baltics
- 3. Contributing to the transition away from fossil fuels

### Home market:

The Baltic states, Poland and Finland



# Utilising and further expanding our customer portfolio to enable the Green Capacities build-out

**1.4 million** Customers: B2B & B2C in 2024

The largest customer base in the Baltics

Utilising and further expanding the customer portfolio



Green Green Capacities Green Capacities Capacities

Large customer base supports the Green Capacities build-out through internal PPAs

### Expanding electricity supply portfolio

#### Electricity supply portfolio, TWh



Form green electricity offtake portfolio to meet the growing demand for green energy supply

# Building a leading EV charging network in the Baltics

### EV network will become one of the offtakers of green electricity in the future

- Focused on developing a public EV fast-charging network and being the first-choice provider of charging solutions for the home and business customers
- Expanding in the Baltics across public, commercial and home charging segments
- Exploring the utilisation of our EV network's balancing capabilities



# Contributing to the transition away from fossil fuels

Ensuring the security of energy supply, grid flexibility and energy affordability during the transition period

Providing cleaner alternatives for green transition







## Reserve Capacities

### Strategic priorities:

Contributing to the security of the energy system

### Focus market:

Lithuania



# We utilise reserve capacities to ensure the reliability and security of the power system

Additional optionality to generate electricity in the market during low renewables generation/positive clean spark spread periods



1. Services for ensuring of availability of capacity in the amount of 250 MW will be provided to Polish TSO in 2027. Participation in Polish TSO's market tenders is planned for other periods as well.

#### Investor presentation / Strategic Plan 2025–2028

# 3. Financials

Investments, target returns, leverage and dividends







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### **Target returns**

EBITDA expected to reach 600–680 EURm in 2028, driven by Green Capacities and Networks

1. Adjusted ROCE decrease driven by the lag between the deployment of capital in Investments and the subsequent realization of returns.



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# Committed to a solid investmentgrade credit rating



We expect to maintain

### **BBB** or above

credit rating over the 2025–2028 period

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# **Growing dividends**

We are committed to increase dividends ≥3% annually

### Minimum annual dividends, EURm

(declared for the financial year)



# 6.4-7.0%

over the 2025–2028 period

### **Dividend policy**

We are committed to increasing dividends to shareholders at a minimum annual rate of 3%.

1. Calculated based on the number of ordinary registered shares (ticker: IGN1L), totalling 72,388,960 as of 31 March 2025.

2. The implied annual dividend yield over the 2025–2028 period is calculated based on Ignitis Group's ordinary registered share (ticker: IGN1L) closing price of EUR 21.25 as of 31 March 2025.

# 4. People & Innovations

Purpose-driven team of diverse individuals working together. We innovate to create the future energy sector

# **Our people**



~4,700

Employees in 2024 at Ignitis Group

We are a purpose-driven team of diverse individuals working together to create a 100% green and secure energy ecosystem for current and future generations

Take YOUR part in **#EnergySmart!** 



**Our values** 

RESPONSIBILITY Care. Do. For Earth. Starting with myself



OPENNESS See. Understand. Share. Open to the world

GROWTH Curious. Bold. Everyday



# Pursuing innovations across our strategic pillars to unlock further value

We innovate to create the future energy sector and bring new opportunities for our customers

### We gather ideas and knowledge through...

...in key focus areas of...

**× ignitis** | innovation hub

#### **Open funding**

2 VC funds €37M+ investment value 1000+ start-ups reviewed every year

### **Open infrastructure**

Ignitis Group's SANDBOX programme Access to infrastructure and data for start-ups and small companies

### **Open culture**

20+ high profile local and regional events, conferences as speakers or moderators every year 4000+ internal employees reached with innovation news, updates every year

### **Open partnerships**

Partnerships with all local universities, energy ecosystem companies and organisations Members of the CleanTech Cluster Lithuania, Infobalt, Sunrise Valley Techpark, etc.



...to **develop** innovative solutions, establish and spin-off **new strategic** business activities

	New digital channels	RES O&M solutions	RES PerfOpt tools	
	Flexibility tools	H&S smart solutions	EV smart charging	
u	Data tilization and	Grid PerfOpt solutions	(°°°°) °°°°°°) °°°°°°) ₽2X	

integration

**Open innovation activities** 

# 5. Sustainability

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Strategic priorities: decarbonisation, safety, employee experience, diversity and sustainable value creation

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# **ESG** priorities and targets for 2028

Priority	Decarbonisation		Safety	Employee experience	Diversity	Sustai value cr	nable reation
	Reducing the carbon intensity of scope 1 & 2 GHG emissions	Zero fatal accidents	Total recordable incident rate	Employee experience and well-being <sup>3</sup>	Gender diversity in top management	Sustainable investments	Sustainable returns
2028 target	<b>190</b> <sup>1</sup> Carbon intensity of scope 1 & 2 GHG emissions (market-based), g CO <sub>2</sub> -eq/kWh	0 fatalities of employees and contractors	<b>≤1.0   ≤1.7</b> Employees   Contractors TRIR, per million hours worked (2025–2028)	≥50 employees promoting the Group as an employer (eNPS)	<b>≥33%</b> share of women in top management positions	<b>≥85–90%</b> share of Investments aligned with the EU Taxonomy (2025–2028)	<b>≥70–75%</b> share of sustainable Adjusted EBITDA
2024	199 <sup>1</sup> g CO <sub>2</sub> -eq/kWh	0	1.12   0.84 <sup>2</sup>	65.2	27.7%	92.0%	72.0%
SDG contribution	7 AFTORMALIA AND CORRAMMENT CORCUMPTION AND PRODUCTION AND PRODUCT		5 COULTY S COUL			5 GENERAL COLLEGE INFRAT CLASS INFRAT CLASS INFRAT CLASS INFRAT CLASS INFRAT CLASS INFRAT CLASS INFRAT CLASS INFRAT CLASS INFRAT CLASS INFRAT	
ESG contribution	ENVIRONMENTAL		SOCIAL			GOVERNANCE	

1. Carbon intensity is calculated as a ratio of CO<sub>2</sub> eq emissions of scope 1 and 2 (market-based) divided by the sum of total generated electricity (gross) and heat (net). Carbon intensity of scope 1 and 2 (market-based) GHG emissions in 2024: 199 g CO<sub>2</sub>eq/kWh. The numerator of the ratio excludes out of scope (biogenic CO<sub>2</sub>) emissions. The denominator of the ratio includes volumes of electricity generated (gross) from wind, solar, waste-to-energy, hydro run-river, pumped-storage hydro, batteries and gas-fired sources, and heat produced (net) from waste-to-energy and gas-fired sources. A value proportionate to the share of non-biogenic to biogenic waste at waste-to-energy power plants is applied to generated electricity and heat produced at Vilnius CHP (~50% of generation in 2024) and Kaunas CHP (~57% of generation in 2024) to determine electricity and heat from non-biogenic sources. If the TSO requires Elektrenai complex to provide system balance services, the target may be adjusted with approval from the Group Supervisory Board.

2. A part of the total hours worked for contracts below 0.5 EURm/year may not be included in Contractor TRIR calculations, while all recordable incidents are included.

3. Experiences of employees in areas such as well-being, learning and growth, equal pay, diversity and inclusion, etc.

## Decarbonisation pathway aligned with our business ambitions

During the transition, we will ensure energy security with Reserve Capacities until green flexibility capacities are developed



# 6. Highlights

Growing sustainable return to our shareholders

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# **Highlights**

Our purpose is to create a **100% green and secure** energy ecosystem for current and future generations





1. The implied annual dividend yield over the 2025–2028 period is calculated based on Ignitis Group's ordinary registered share (ticker: IGN1L) closing price of EUR 21.25 as of 31 March 2025.

# Q&A

and a

# Supplementary information

# **Statement of profit or loss**

EURm	3M 2025	3M 2024	Δ%
Revenue from contracts with customers	768.0	650.7	18.0%
Other income	4.8	2.8	71.4%
Total revenue	772.8	653.5	18.3%
Purchases of electricity, natural gas and other services	(529.0)	(393.1)	34.6%
Salaries and related expenses	(45.7)	(38.2)	19.6%
Repair and maintenance expenses	(14.1)	(14.0)	0.7%
Other expenses	(23.9)	(19.3)	23.8%
Total expenses	(612.7)	(464.6)	31.9%
EBITDA	160.1	188.9	(15.2%)
Depreciation and amortisation	(49.1)	(40.9)	20.0%
Write-offs, revaluation and impairment losses			
of property, plant and equipment and intangible assets	(1.0)	(0.5)	100.0%
Operating profit (EBIT)	110.0	147.5	(25.4%)
Finance income	8.2	6.6	24.2%
Finance expenses	(16.2)	(14.8)	9.5%
Finance activity, net	(8.0)	(8.2)	(2.4%)
Profit (loss) before tax	102.0	139.3	(26.8%)
Income tax (expenses)/benefit	(18.1)	(20.6)	(12.1%)
Net profit for the period	83.9	118.7	(29.3%)

## **Statement of financial position**

EURm	31 Mar 2025	31 Dec 2024	Δ%
Assets			
Intangible assets	304.8	305.8	(0.3%)
Property, plant and equipment	4,129.0	4,027.4	2.5%
Right-of-use assets	97.8	77.6	26.0%
Prepayments for non-current assets	240.2	236.1	1.7%
Investment property	6.7	6.6	1.5%
Non-current receivables	35.7	27.4	30.3%
Other financial assets	35.6	35.2	1.1%
Other non-current assets	3.8	4.0	(5.0%)
Deferred tax assets	33.1	31.9	3.8%
Non-current assets	4,886.7	4,752.0	2.8%
Inventories	232.0	247.7	(6.3%)
Prepayments and deferred expenses	21.3	17.1	24.6%
Trade receivables	266.9	294.0	(9.2%)
Other receivables	202.8	145.2	39.7%
Other financial assets		-	n/a
Other current assets	12.5	9.4	33.0%
Prepaid income tax	4.0	5.5	(27.3%)
Cash and cash equivalents	283.1	234.5	20.7%
Assets held for sale	1.2	0.6	100.0%
Current assets	1,023.8	954.0	7.3%
Total assets	5,910.5	5,706.0	3.6%

EURm	31 Mar 2025	31 Dec 2024	Δ%
Equity and liabilities			
Share capital	1,616.4	1,616.4	-
Reserves	276.1	258.7	6.7%
Retained earnings	592.0	561.7	5.4%
Equity attributable to shareholders in AB			
"Ignitis grupė"	2,484.5	2,436.8	2.0%
Non-controlling interests	-	-	n/a
Equity	2,484.5	2,436.8	2.0%
Non-current loans and bonds	1,711.3	1,711.6	0.0%
Non-current lease liabilities	86.1	68.1	26.4%
Grants and subsidies	283.4	287.5	(1.4%)
Deferred tax liabilities	89.2	84.7	5.3%
Provisions	129.4	100.5	28.8%
Deferred income	297.0	289.9	2.4%
Other non-current liabilities	21.1	18.2	15.9%
Non-current liabilities	2,617.5	2,560.5	2.2%
Loans	71.4	61.1	16.9%
Lease liabilities	7.6	6.0	26.7%
Trade payables	211.7	246.1	(14.0%)
Advances received	74.7	75.5	(1.1%)
Income tax payable	29.2	16.1	81.4%
Provisions	68.2	28.5	139.3%
Deferred income	15.0	20.6	(27.2%)
Other current liabilities	330.7	254.8	29.8%
Current liabilities	808.5	708.7	14.1%
Total liabilities	3,426.0	3,269.2	4.8%
Total equity and liabilities	5,910.5	5,706.0	3.6%

### **Statement of cash flows**

EURm	3M 2025	3M 2024	Δ%
Cash flows from operating activities			
Net profit for the period	83.9	118.7	(29.3%)
Adjustments for non-monetary expenses (income)	139.8	64.4	117.1%
Elimination of results of investing activities	(2.6)	(2.3)	13.0%
Elimination of results of financing activities	8.0	8.2	(2.4%)
Changes in working capital	(8.4)	75.4	(111.1%)
Income tax (paid)/received	(2.1)	(10.8)	(80.6%)
Net cash flows from operating activities	218.6	253.6	(13.8%)
Cash flows from investing activities			
Acquisition of property, plant and equipment			(23.1%)
and intangible assets	(163.2)	(212.2)	(20.170)
Proceeds from sale of property, plant and			
equipment, assets neid for sale and intangible	0.7	0.8	(12.5%)
	0.7	0.0	,
Loans granied	(0.6)	-	n/a
Grants received	0.3	2.9	(89.7%)
Interest received	0.2	1.0	(80.0%)
Finance lease payments received	0.4	0.4	-%
(Increase)/decrease of deposits	-	109.0	n/a
(Investments in)/return from investment funds	(0.4)	(0.6)	(33.3%)
Net cash flows from investing activities	(162.6)	(98.7)	64.7%

EURm	3M 2025	3M 2024	Δ%
Cash flows from financing activities			
Loans received	-	7.2	n/a
Repayments of loans	(13.2)	(10.2)	29.4%
Overdrafts net change	17.3	0.2	n/a
Lease payments	(2.7)	(2.1)	28.6%
Interest paid	(8.8)	(8.6)	2.3%
Net cash flows from financing activities	(7.4)	(13.5)	(45.2%)
Increase/(decrease) in cash and cash equivalents	48.6	141.4	(65.6%)
Cash and cash equivalents at the beginning of the period	234.5	205.3	14.2%
Cash and cash equivalents at the end of the period	283.1	346.7	(18.3%)

## **EBITDA and Net profit adjustments**

### **EBITDA** adjustments

### EURm

	3M 2025	3M 2024	Δ	Δ%
EBITDA APM	160.1	188.9	(28.8)	(15.2%)
Adjustments				
Temporary regulatory differences <sup>1</sup>	28.4	(7.2)	35.6	n/a
Networks	23.1	7.7	15.4	200.0%
Customers & Solutions	5.3	(14.9)	20.2	n/a
Total EBITDA adjustments	28.4	(7.2)	35.6	n/a
Adjusted EBITDA APM	188.5	181.7	6.8	3.7%

1. Temporary regulatory differences. The difference between the actual profit earned during the reporting period and the profit approved by the regulator (NERC) is eliminated.

2. An additional income tax adjustment of 16% (statutory income tax rate in Lithuania) is applied to all of the above net profit adjustments.

### Net profit adjustments EURm

	3M 2025	3M 2024	Δ	Δ%
Net profit	83.9	118.7	(34.8)	(29.3%)
Adjustments				
Total EBITDA adjustments	28.4	(7.2)	35.6	n/a
Adjustments' impact on income tax <sup>2</sup>	(4.5)	1.1	(5.6)	n/a
Total net profit adjustments	23.9	(6.1)	30.0	n/a
Adjusted Net Profit APM	107.8	112.6	(4.8)	(4.3%)

# **Net Working Capital**

Decrease driven by lower inventories due to lower volume of natural gas stored



### Key drivers

Lower inventories (-15.7 EURm), due to lower volume of natural gas stored.

# **Recent updates to ESG ratings**

Leading to transparent ESG performance



## Overview of introduced new regulation for AB "Ignitis gamyba"

Ensures that the additional profit earned in the Baltic states is shared with Lithuanian consumers by reducing the regulated electricity tariff

	Kruonis PSHP, Kaunas HPP	Elektrėnai Complex		
Services regulated	Manual frequency restoration reserve services (mFFR)	Isolated system operation services		
Share of additional profit earned returned to consumers	70% (in case of positive result)	50% of difference between isolated system operation service result and regulated return (WACC <sup>2</sup> ) (in case of positive result)		
Other material provisions	Share returned to consumers could increase if: 2025 EBITDA > 2024 EBITDA + previous year's result increase (+12.4%)	If half of isolated system operation services result > half of regulated return (WACC), half of WACC is received		
Regulatory period <sup>1</sup>	2025	2025–2026		
Illustrative example	EUR/MWh 100 50 15 30% returned 30% retained "Ignitis gamyba" Highest accepted Sharing bid bid in the market proportion	EURm 100 60 100% returned 60 100% retained 1/2 Regulated 1/2 Gross Sharing proportion		



# Financing

**Debt maturity schedule**<sup>1</sup> EURm







	Outstanding amount as of 31 Mar 2025 (EURm)	Effective interest rate (%)	Average time to maturity (years)	Fixed interest rate	Euro currency
Bonds (incl. interest)	907.4	1.96	4.7	100.0%	100.0%
Non-current loans including current portion of non-current loans	722.7	3.08	5.7	56.9%	89.4%
Bank overdrafts, credit lines, and current loans	152.6	3.09	1.3	0.0%	100.0%
Lease liabilities	93.7	-	6.3	0.0%	83.3%
Gross Debt APM	1,876.4	2.45	4.3	70.3%	95.1%

1. The nominal value of issued bonds amounts to EUR 900 million. As of 31 March 2025, bonds accounted for EUR 893.9 million in the Consolidated statement of financial position as the remaining nominal capital will be capitalised until maturity according to IFRS.



2. Due to changes in loan contract usage internal assessment, balances for 31 December 2024 were adjusted to include additional EUR 105.0 million loan contract unwithdrawn balance.

### Installed Capacity and generation mix overview



## **Hedging levels**

### Generation Portfolio hedging levels<sup>1</sup>



1. Hedging levels are provided until the end of the strategic period.

2. Most PPAs are concluded for the base load, therefore, the actual effective hedge price can differ from the price in the contract due to the profile effect.

3. Generation Portfolio includes the total electricity generation of Secured Capacity projects, excluding Kruonis PSHP as well as units 7, 8 and CCGT at Elektrénai Complex.

4. Some of the PPAs are internal, the graph above illustrates the Green Capacities segment's outlook (generated volumes).


# **Industry overview**

## Electricity 4

Consumption, TWh

#### Generation, TWh

TWh	3M 2025	3M 2024	Δ%	٦
Lithuania	3.2	3.3	(2.7%)	l
Latvia	1.9	1.8	1.8%	L
Estonia	2.2	2.4	(8.2%)	E
Finland	23.9	24.4	(2.3%)	F
Poland	58.2	61.2	(4.8%)	F
Total	89.4	93.1	(4.0%)	٦

TWh	3M 2025	3M 2024	Δ%
Lithuania	2.5	2.0	24.5%
Latvia	1.9	2.5	(24.8%)
Estonia	1.4	1.3	9.1%
Finland	22.2	21.1	5.0%
Poland	42.3	45.3	(6.6%)
Total	70.3	72.2	(2.6%)

## Natural gas

Consumption, TWh

TWh	3M 2025	3M 2024	Δ%
Lithuania	5.7	5.5	2.3%
Latvia	3.8	4.2	(9.3%)
Estonia	1.3	1.6	(20.0%)
Finland	4.2	5.2	(18.1%)
Poland	67.7	63.7	6.3%
Total	82.7	80.2	3.1%



# **Our equity story**

An attractive blend of growth and yield driven by an integrated business model and financial discipline





× ignitis

1. The actual Adjusted EBITDA result is compared to the midpoint of the latest guidance range announced for the reporting year. Since the 2020 figure has been restated, the comparison between the 2020 guidance and the actual result is not included.

2. Dividend yield is calculated by dividing DPS by the year-end price of the ordinary registered shares (ticker: IGN1L).

## **Disclosure summary**

### Strategic ambitions and financial guidance

<ul> <li>Installed green generation and green flexibility capacities:</li> <li>2028</li> <li>2030</li> </ul>	2.6–3.0 GW 4.0–5.0 GW
Adjusted EBITDA, 2028 – of which a sustainable share <sup>1</sup> , 2028	600–680 EURm ≥7 <i>0</i> –75%
Average ROCE, 2025–2028	6.5–7.5%
Net Debt/Adjusted EBITDA, 2025–2028	<5x
Investment–grade rating , 2025–2028	BBB or above
Dividend policy	≥3% annual growth rate
<ul> <li>Minimum DPS<sup>1</sup>, 2028</li> <li>Dividend yield<sup>2</sup>, 2025–2028</li> </ul>	≥1.49 EUR 6.4–7.0%
<ul> <li>GHG emissions reduction:</li> <li>2028: carbon intensity of scope 1 &amp; 2 GHG emissions (reducing by ~5% vs. 2024)</li> <li>2040–2050: aligning with the 1.5 °C scenario</li> </ul>	190 g CO <sub>2</sub> -eq/kWh Net zero

1. Calculated based on the number of ordinary registered shares (ticker: IGN1L), totalling 72,388,960 as of 31 March 2025.

2. The implied annual dividend yield over the 2025–2028 period is calculated based on Ignitis Group's ordinary registered share (ticker: IGN1L) closing price of EUR 21.25 as of 31 March 2025.

3. Assessed according to the principles used during the determination of the level and the NERC methodology in force according to which the following cases are excluded from SAIFI: (1) outages caused by natural phenomena corresponding to the values of indicators of natural, catastrophic meteorological and hydrological phenomena – wind speed >28 m/s and by eliminating interruptions all country wise; (2) outages caused by faults in the transmission system operator's network.

#### Our strategic performance KPIs

Total Investments, 2025–2028 - of which share of Investments aligned with the EU Taxonomy, 2025– 2028	3.0–4.0 EURbn ≥ <i>85</i> –90%
Green Capacities: Electricity Generated (net), excl. Kruonis PSHP, 2028	~3.0–4.0 TWh
Electricity SAIFI <sup>3</sup> , 2025–2028 average (per annum)	≤0.95
Electricity supply portfolio, 2028	~9.0–11.0 TWh
Average availability of Reserve Capacities, 2025–2028	>98%
<ul> <li>Safety at work, 2025–2028:</li> <li>fatal accidents of own employees and contractors</li> <li>TRIR of own employees</li> <li>TRIR of contractors</li> </ul>	0 ≤1.0 ≤1.7
Engaged employees, diverse and inclusive workplace: – employee net promoter score (eNPS), 2025–2028	≥50
Diversity in top management: - Share of women in top management, 2028	≥33%

# LTI Performance objectives for 2025–2028

Based on the strategic plan for 2025-2028 of Ignitis Group

Performance criteria	Performance objective	Weight	Access threshold (70%)	Target and maximum (100%)
Shareholder value	<b>TSR</b> TSR of Ignitis Group vs average TSR of EURO STOXX® Utilities Index <sup>1</sup>	40%	≥70%²	≥100% <sup>2</sup>
Returns	Average Adjusted ROCE <sup>3</sup> over the four years 2025–2028	20%	6.5% <sup>2</sup>	7.5% <sup>2</sup>
Green Capacities	Installed Green Capacities <sup>4</sup> , GW end of 2028	20%	2.6 <sup>2</sup>	3.0 <sup>2</sup>
Sustainability	<b>Carbon intensity of scope 1 and 2 GHG emissions<sup>5</sup>, g CO<sub>2</sub>-eq/kWh</b> for 2028	20%	199 <sup>2</sup>	190 <sup>2</sup>

1. TSR (Total Shareholders Return) is calculated as the ratio of the difference between the average share price at the end of the period and the beginning of the period and adding the amount of dividends per share over performance period to the share price at the beginning of the performance period. The average TSR (Total Shareholders Return) of Ignitis Group and EURO STOXX® Utilities Index is calculated in the two-month period (Nov and Dec accordingly) preceding the beginning and the end of the performance period (January 1, 2025 – December 31, 2028), to neutralise any possible volatility on the market. TSR of Ignitis Group is calculated with the assumption that dividends are reinvested as well as EURO STOXX® Utilities Index used for benchmarking (based on gross return index type and EUR currency). Change in the value of the Ignitis Group shares between the beginning and the end of the reference period calculated as a weighted average of the IGN1L (Nasdaq Baltic) and IGN GDR (London Stock Exchange) prices based on volume traded.

2. Target will be measured according to the achievement scale with linear interpolation between the access (70%) and target (100%) thresholds.

3. ROCE is calculated by dividing Ignitis Group adjusted earnings before interest and tax (adjusted EBIT) by its capital employed (average net debt at the beginning and end of the reporting period + average book value of equity at the beginning and end of the reporting period).

4. Installed Green Capacities: gross installed capacity of onshore wind, offshore wind, solar, hydro run-of-river, biomass, waste-to-energy, pumped-storage hydro, batteries and power-to-X (if any) for the date at which all the equipment is: (1) installed, (2) connected, (3) authorized by a competent authority to generate energy, and (4) commissioned. Performance testing may still be ongoing.

5. Carbon intensity is calculated as a ratio of CO<sub>2</sub> eq emissions of scope 1 and 2 (market-based) divided by the sum of total generated electricity (gross) and heat (net). Carbon intensity of scope 1 and 2 (market-based) GHG emissions in 2024: 199 g CO<sub>2</sub>eq/kWh. The numerator of the ratio excludes out of scope (biogenic CO<sub>2</sub>) emissions. The denominator of the ratio includes volumes of electricity generated (gross) from wind, solar, waste-to-energy, hydro run-river, pumped-storage hydro, batteries and gas-fired sources, and heat produced (net) from waste-to-energy and gas-fired sources. A value proportionate to the share of non-biogenic to biogenic to biogenic waste at waste-to-energy power plants is applied to generated electricity and heat produced at Vilnius CHP (~50% of generation in 2024) and Kaunas CHP (~57% of generation in 2024) to determine electricity and heat from non-biogenic sources. If the TSO requires Elektrenai complex to provide system balance services, the target may be adjusted with approval from the Group Supervisory Board.

## **Green Capacities Portfolio 8.4 GW<sup>1</sup>** (whereof 3.1 GW secured)

#### Installed Capacity

(4)

		Capacity	COD	Type and proportion of secured revenue
Onsho	ore wind			
-	Eurakras WF	24 MW	2016	PPA – 72%*
-	Vėjo gūsis WF	19 MW	2008–2010	PPA – 70%*
-	Vėjo vatas WF	15 MW	2011	PPA – 73%*
-	Mažeikiai WF	63 MW	2023	PPA – 65%*
	Tuulenergia WF	18 MW	2013–2014	PPA – 70%*
-	Pomerania WF	94 MW	Q4 2021	CfD - 100%
-	Silesia WF I	50 MW	Q1 2024	CfD - 100%
Solar				
•	Tauragė SF	22.1 MW	2024	-
Hydro				
-	Kruonis PSHP	900 MW	1992–1998	_
-	Kaunas HPP	101 MW	1959	PPA – 75%*
Combi	ined heat and power			
-	Kaunas CHP WtE unit	24 MW	2020	PPA - 90%*
-	Vilnius CHP WtE unit	20 MW	2021	PPA – 87%*
•	Vilnius CHP biomass unit	71 MW	2024	PPA – 87%*
•	Kaunas CHP WtE unit	70 MWth <sup>2</sup>	2020	_
-	Vilnius CHP WtE unit	70 MWth <sup>2</sup>	2021	-
-	Vilnius CHP biomass unit	170 MWth <sup>2</sup>	2023	_
Bioma	ss boiler			
-	Elektrėnai biomass boiler	40 MWth <sup>2</sup>	2015	_

#### **Under Construction**



## Green Capacities Portfolio, GW



\* Internal PPAs.

- 1. Portfolio (31 Mar 2025).
- 2. Heat is not included in the total Installed Capacity.

1421 MW<sup>2</sup> (+350 MWth)

3. Moray West offshore wind project capacity is 882 MW. However, as the Group owns a minority stake (5%), the capacity is not consolidated.

After the reporting period, Kelmé WF I (114.1 MW) in Lithuania has reached COD in April. The installed capacity for Kelmé WF I was adjusted in accordance with the current regulations, resulting in an increase from 105.4 MW, as previously reported, to 114.1 MW.
 The capacity for Kelmé WF II (199.6 MW) was adjusted in accordance with the current regulations, resulting in an increase from 194.6 MW, as previously reported, to 199.6 MW.



Total:

77/80

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# Glossary

Advanced Development Pipeline	Projects which have access to the electricity grid secured through preliminary grid connection agreement (agreement signed and grid connection fee has been paid)
Awarded / Contracted	Projects with one of the following: (i) awarded in government auctions and tenders (incl. CfD, FiP, FiT, seabed with grid connection), or (ii) for which offtake is secured through PPA or similar instruments (total secured offtake through PPA and other instruments should cover at least 50% of the annual expected generation volume of the asset)
Commercial Operation Date (COD)	Projects with Installed Capacity achieved
Early Development Pipeline	Projects of planned capacity higher than 50 MW with substantial share of land rights secured
Final Investment Decision (FID)	A decision of a relevant governance body on making significant financial commitments related to the project
Green Capacities Portfolio	All Green Capacities projects of the Group, which include: (i) Secured Capacity, (ii) Advanced Development Pipeline and (iii) Early Development Pipeline
Installed Capacity	The date at which all the equipment is: (1) installed, (2) connected, (3) authorized by a competent authority to generate energy, and (4) commissioned. Performance testing may still be ongoing
Investments aligned with the EU Taxonomy	Share of Investments to be directed to the maintenance or expansion of the EU Taxonomy-aligned activities. There are differences in methodologies used to calculate Investments and actual Taxonomy CAPEX KPI.
Pipeline	Portfolio, excluding Installed Capacity projects
Secured Capacity	Green Capacities projects under the following stages: (i) Installed Capacity, or (ii) Under Construction, or (iii) Awarded / Contracted
Sustainable Adjusted EBITDA	Share of Adjusted EBITDA related to Taxonomy-aligned activities in total Adjusted EBITDA. The ratio is calculated using the Group's own methodology as it's not based of the EU Commission Delegated Regulation 2021/2178.
Under Construction	Project with building permits secured or permitting in process including one of following: (i) notice to proceed has been given the first contractor or (ii) Final Investment Decision has been made

# **Abbreviations**

API	Application Programming Interface	EUAs	EU allowances
B2B	Business to business	GHG	Greenhouse Gas
B2C	Business to consumer	ICIS	Independent Commodity Intelligence Services
BEMIP	Baltic Energy Market Interconnection Plan	ют	Internet of Things
CAGR	Compound annual growth rate	IRR	Internal rate of return
CCGT	Combined Cycle Gas Turbine Plant	IT	Information technology
CfD	Contract for difference	OPEX	Operating expenses
СНР	Combined heat and power	PPA	Power purchase agreement
DSO	Distribution System Operator	PSHP	Pumped Storage Hydroelectric Power Plant
EC	European Commission	RAB	Regulated asset base
ECB	European Central Bank	SAIFI	The System Average Interruption Frequency Index
EHB	The European Hydrogen Backbone	TRIR	Total Recordable Incident Rate
EIA	Environmental impact assessment	TSO	Transmission System Operator
eNPS	Employee Net Promoter Score	WACC	Weighted average cost of capital
ENTSO-E	European Network of Transmission System Operators for Electricity	WF	Wind farm
ESG	Environmental, social and corporate governance	WtE	Waste-to-energy

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# **Contacts**

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